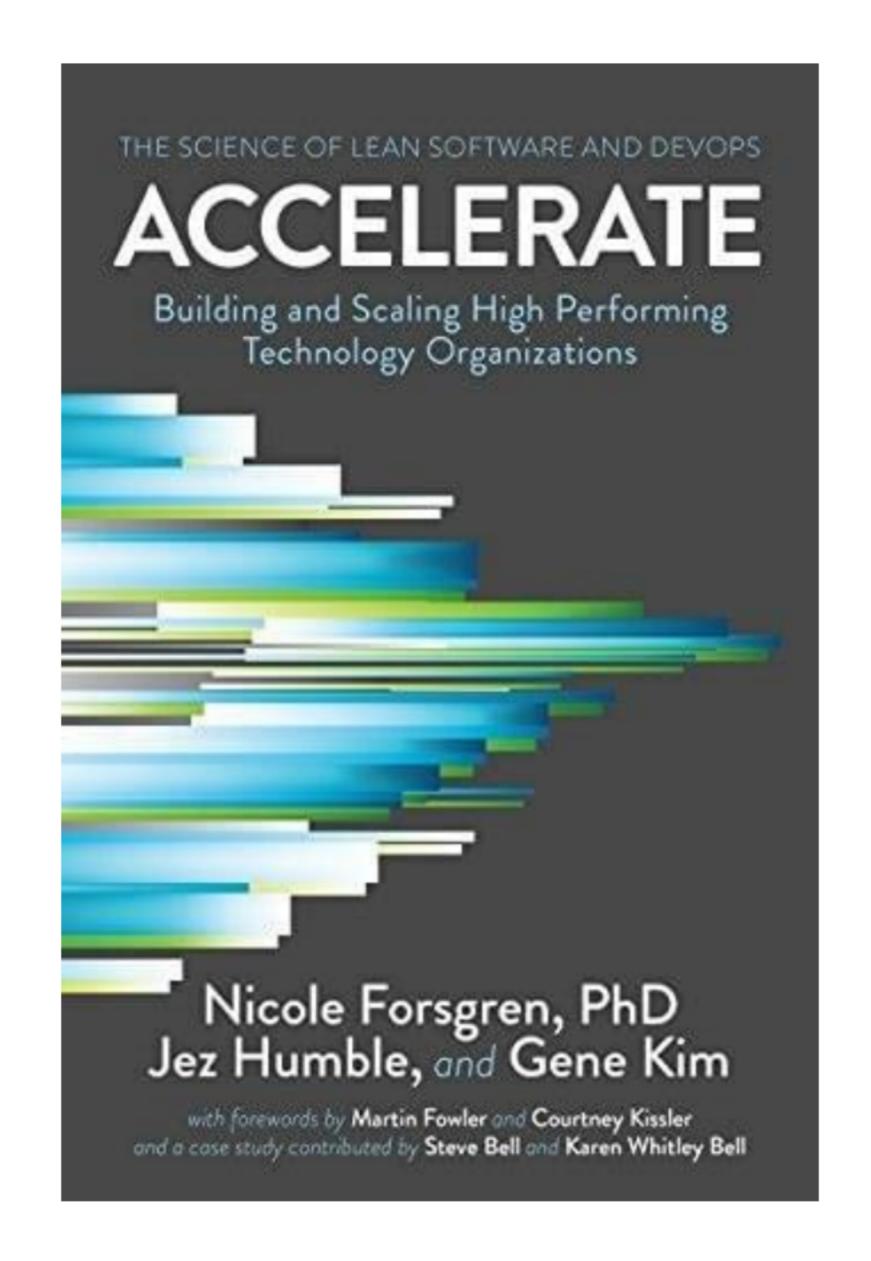# DORA

Reflections
One Year with the Community

- Engineering at Netflix, 23andMe, Okta, Salesforce, and Uber
- Founder at Doubling, offering technical advisory services to portfolio companies at Y Combinator and other venture capital groups
- Community Guide, DevOps Research and Assessment (DORA)
- Lead the Software Development Life Cycle group at Modular
- Based in Los Gatos, California with my husband and two children

THE SCIENCE OF LEAN SOFTWARE AND DEVOPS

ACCELERATE

Building and Scaling High Performing
Technology Organizations

Nicole Forsgren, PhD
Jez Humble, *and* Gene Kim

with forewords by **Martin Fowler** and **Courtney Kissler**
and a case study contributed by **Steve Bell** and **Karen Whitley Bell**

Discoveries

Product Life Cycle

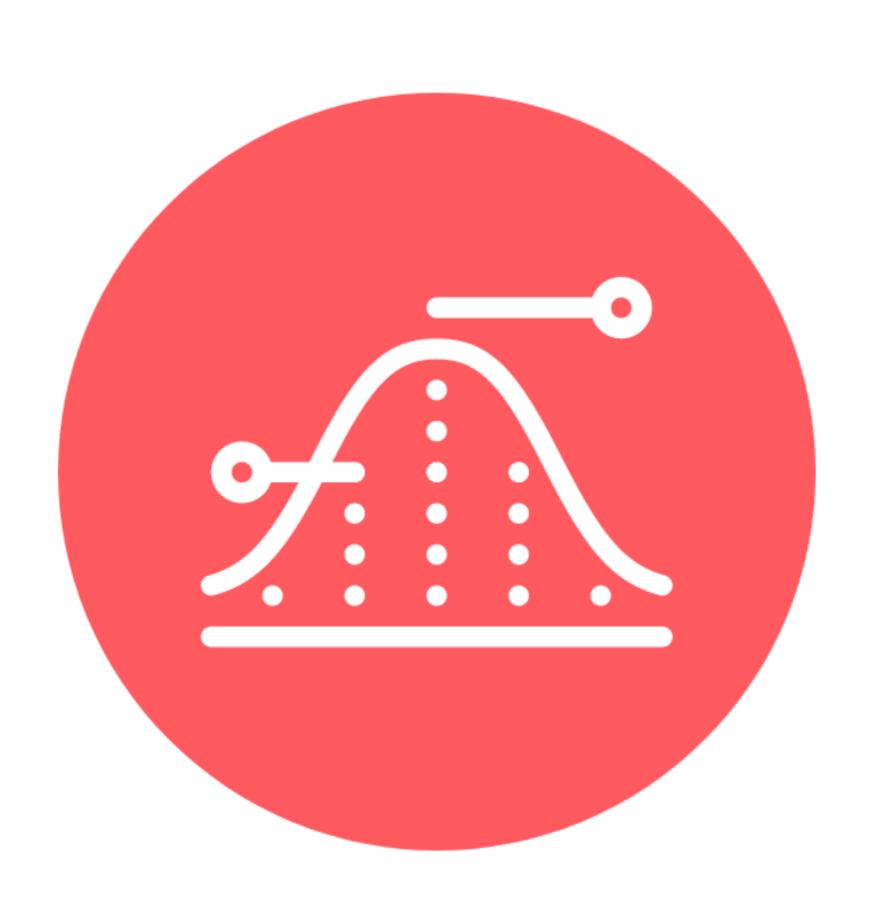- Build Things Right
- Build The Right Things

Adjacent Fields Focused on Flow Metrics

- Kanban
- Queuing Theory

Statistical Process Control

- Frederick W. Taylor (1856-1915)
- Walter A. Shewhart (1891-1967)
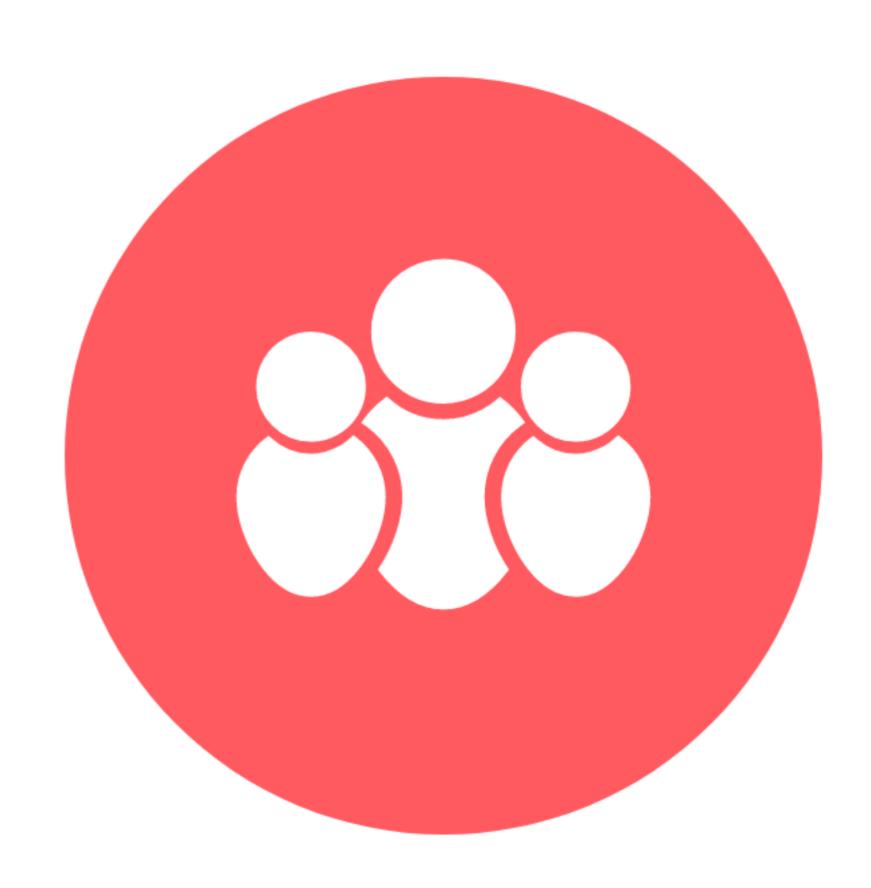- W. Edwards Deming (1900-1993)
- John Willis

Surprises

We agree on most things, but when we disagree, things can get fierce.

" Should code reviews be blocking or non-blocking?

A topic of intense debate

Why?

- We care so much
- We want to help other people
- A sense of hope for what might seem hopeless
- Light at the end of the tunnel

Taking the Message Mainstream

Choose a transformative path of work that not only fast-tracks business success but also enriches the human journey through the power of data-driven strategies.

Thank you

Denali Lumma

denali@doubling.io